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# A chi-square method for priority derivation in group decision making with incomplete reciprocal preference relations

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1           **A chi-square method for priority derivation in group**  
2           **decision making with incomplete reciprocal preference**  
3                                   **relations**

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11   **Abstract:** This paper proposes a chi-square method (CSM) to obtain a priority vector for group  
12   decision making (GDM) problems where decision-makers' (DMs') assessment on alternative is  
13   furnished as incomplete reciprocal preference relations with missing values. Relevant theorems  
14   and iterative algorithm about CSM are proposed. Satty's consistency ratio concept is adapted to  
15   judge whether an incomplete reciprocal preference relation provided by a DM is of acceptable  
16   consistency. If its consistency is unacceptable, an algorithm is proposed to repair it until its  
17   consistency ratio reaches a satisfactory threshold. The repairing algorithm aims to rectify an  
18   inconsistent incomplete reciprocal preference relation to one with acceptable consistency in  
19   addition to preserving the initial preference information as much as possible. Finally, four  
20   examples are examined to illustrate the applicability and validity of the proposed method, and  
21   comparative analyses are provided to show its advantages over existing approaches.

22  
23   *Keywords:* Group decision making; chi-square method; incomplete reciprocal preference relation;  
24   priority; consistency.

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25   **1. Introduction**

26           Group decision making (GDM) [9, 13, 14, 18, 21, 24, 35] is a procedure of  
27   drawing on the combined wisdom and experience of experts from different domains

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28 to rank a finite number of alternatives. Reciprocal preference relations [21, 23, 27, 34,  
29 39] are commonly used to represent decision-makers (DMs)' preferences over a set of  
30 possible alternative solutions, and have received considerable research attention in the  
31 past decades. However, owing to time pressure, lack of knowledge, and the DM's  
32 limited expertise in the specific problem domain [1, 4, 5, 33, 36, 37, 41-44],  
33 sometimes a DM can at best furnish his/her judgment on alternatives as a reciprocal  
34 preference relation with missing or incomplete entries. Therefore, the method to  
35 derive priorities from incomplete reciprocal preference relations [3, 10, 11, 15, 41]  
36 has presented itself as an important and promising research topic, and attracted  
37 considerable research interest.

38 For example, Xu and Da [32] put forward a normalizing ranking aggregation  
39 method (NRAM) to derive priorities from an incomplete reciprocal preference  
40 relation. Xu and Wang [40] extended the well-known eigenvector method (EM) for  
41 priority derivation for an incomplete reciprocal preference relation, and the  
42 improvement method therein not only increases the consistency level but also  
43 preserves the initial preference information as much as possible. It is worth noting that  
44 the aforementioned NRAM and EM can only be applied to a single incomplete  
45 reciprocal preference relation. Xu [41] proposed two goal programming models  
46 (GPM) to obtain a collective priority vector from several incomplete reciprocal  
47 preference relations. Gong [17] put forward a least-square method (LSM) to generate  
48 a collective priority vector from incomplete reciprocal preference relations furnished  
49 by multiple DMs. Gong's approach results in a simple equation. But it cannot be  
50 applied to obtain a priority vector when the matrix  $Q$  is singular or  $Q^{-1}$  does not exist.  
51 In contrast to LSM, which is only applicable to the case with at least one  
52 multiplicative inconsistent incomplete reciprocal preference relation, the logarithmic  
53 least squares method (LLSM) put forward by Xu *et al.* [38] can be used for all  
54 incomplete reciprocal preference relations regardless of their multiplicative  
55 consistency property. In real-world decision processes, different DMs often carry  
56 heterogeneous power in reaching the final recommendation. It is noted that the  
57 aforementioned methods did not take into account DMs' weights in the decision

58 process.

59 This paper extends a chi-square method (CSM) to prioritize alternatives in a GDM  
60 context when DMs furnish their judgment as incomplete reciprocal preference  
61 relations. The CSM was initially developed for priorities by Jensen [19], and was later  
62 cited by Blankmeyer [7]. The original approach is complicated and has rarely been  
63 used. Wang and Fu [28] developed a convergent and simple iterative algorithm to  
64 facilitate its application in practice. Due to its nonlinear property, this improved  
65 algorithm has many advantages such as ease in computer implementation. As such,  
66 the extended CSM has arisen as a simple but efficient approach to deal with  
67 incomplete reciprocal preference relations.

68 The key motivations to adopt the CSM can be summarized as follows: (1) The  
69 CSM can be used to obtain a collective priority vector from several incomplete  
70 reciprocal preference relations, while other methods such as EM and NRAM can only  
71 be applied to a single incomplete reciprocal preference relation. This advantage makes  
72 it a natural choice for handling GDM. (2) The CSM is convenient in considering  
73 different DMs' weights in the decision process while this issue has been largely  
74 omitted by other methods. (3) By properly setting model parameters, the CSM can be  
75 flexibly employed to handle both complete and incomplete reciprocal preference  
76 relations. (4) Compared with other methods, the CSM is known for its better fitting  
77 performance, rank preservation capability and discrimination power. After Wang and  
78 Fu [28]'s extension, the improved CSM has become an efficient and convenient tool  
79 to handle incomplete reciprocal preference relations. By exploiting CSM to derive  
80 priority weights from incomplete reciprocal preference relations in a GDM context,  
81 this article further enhances its applications and enriches the theory and methodology  
82 of priority derivation.

83 An important issue in GDM with incomplete reciprocal preference relations is  
84 consistency test and inconsistency repairing because consistency of the judgment  
85 given by DMs has a direct impact on the final decision result [22]. Xu and Wang [40]  
86 adapted Saaty [26]'s consistency ratio (*CR*) to a fuzzy context and introduced a  
87 so-called fuzzy consistency ratio (*FCR*), which can be applied to incomplete

88 reciprocal preference relations. By adopting Saaty's suggested threshold, an  
89 incomplete reciprocal preference relation is deemed to be acceptably consistent if  
90  $FCR < 0.1$  [24]. If an incomplete reciprocal preference relation given by the DM does  
91 not possess acceptable consistency, it has to be repaired so that its consistency reaches  
92 the acceptable threshold. This paper will put forward a CSM-based algorithm to  
93 accomplish this task.

94 The remainder of the paper is organized as follows. Section 2 provides a review on  
95 basic concepts of reciprocal preference relations, incomplete reciprocal preference  
96 relations and an acceptable FCR. An associated theorem is also presented. In Section  
97 3, the CSM is extended to obtain a priority vector from incomplete reciprocal  
98 preference relations based on the multiplicative transitivity property, resulting in an  
99 iterative algorithm. Section 4 puts forward an approach to repair an unacceptably  
100 inconsistent incomplete reciprocal preference relation to derive one with acceptable  
101 consistency. In Section 5, four examples are examined to show how to apply the  
102 proposed CSM and its effectiveness in handling GDM problems. Comparative  
103 analyses with existing methods demonstrate its validity and advantages. Concluding  
104 remarks are furnished in Section 6.

## 105 2. Preliminaries

106 In this section, we will give the definitions of reciprocal preference relations,  
107 incomplete reciprocal preference relations and a FCR.

108 Denote  $N = \{1, 2, \dots, n\}$ ,  $M = \{1, 2, \dots, m\}$ . Let  $X = \{x_1, x_2, \dots, x_n\}$  ( $n \geq 2$ ) be a  
109 finite set of alternatives, where  $x_i$  denotes the  $i^{\text{th}}$  alternative.  $E = \{e_1, \dots, e_m\}$  be a  
110 finite set of experts, where  $e_k$  stands for the  $k^{\text{th}}$  expert.  $H = (h_1, \dots, h_m)^T$  be the  
111 weight vector of experts, where  $\sum_{k=1}^m h_k = 1$ ,  $h_k \geq 0$  and  $h_k$  demonstrates the  
112 importance degree of expert  $e_k$  in the decision process.

113 A fuzzy preference relation is defined as follows [9, 16, 44]. The preference  
114 information on  $X$  is described by a fuzzy preference relation  $R \subset X \times X$ ,

115  $R = (r_{ij})_{n \times n}$ , with membership function  $\mu_R : X \times X \rightarrow [0,1]$ , where  $\mu_R(x_i, x_j) = r_{ij}$   
116 denotes the preference degree of alternative  $x_i$  over  $x_j$ .  $r_{ij} = 0.5$  indicates the  
117 DM's indifference between  $x_i$  and  $x_j$ .  $r_{ij} = 1$  signifies that  $x_i$  is definitely  
118 preferred to  $x_j$ .  $0 \leq r_{ij} < 0.5$  implies that  $x_j$  is preferred to  $x_i$  and the smaller  $r_{ij}$   
119 the stronger the preference of alternative  $x_j$  over  $x_i$ .  $0.5 < r_{ij} < 1$  means that  $x_i$  is  
120 preferred to  $x_j$  and the greater  $r_{ij}$  the stronger the preference of alternative  $x_i$  over  
121  $x_j$ .

122

123 **Definition 1** [21]. Let  $R = (r_{ij})_{n \times n}$  be a fuzzy preference relation, then  $R$  is called a  
124 reciprocal preference relation if

125 
$$r_{ij} \in [0,1], r_{ij} + r_{ji} = 1, r_{ii} = 0.5, \text{ for all } i, j \in N.$$

126 **Definition 2** [12, 27]. Let  $R = (r_{ij})_{n \times n}$  be a reciprocal preference relation, then  $R$  has  
127 multiplicative transitivity property if

128 
$$\left( \frac{1}{r_{ij}} - 1 \right) \left( \frac{1}{r_{jk}} - 1 \right) = \frac{1}{r_{ik}} - 1, \quad i, j, k \in N.$$

129 It has been found [17] that a perfectly multiplicative transitivity reciprocal  
130 preference relation  $R = (r_{ij})_{n \times n}$  can be precisely characterized by a priority vector

131 
$$W = (w_1, w_2, \dots, w_n)^T, \quad \text{where } r_{ij} = w_i / (w_i + w_j), \quad \sum_{i=1}^n w_i = 1 \quad \text{and } w_i > 0 \quad \text{for}$$
  
132 
$$i = 1, 2, \dots, n.$$

133 **Definition 3** [2]. A membership function  $f : X \rightarrow Y$  is called partial if at least one  
134 element in the set  $X$  is not mapped to an element in the set  $Y$ . If every element from  
135 the set  $X$  is mapped to an element in  $Y$ , then we have a total function.

136 **Definition 4** [2]. A reciprocal preference relation  $P$  on a set of alternatives  $X$  with a  
137 partial membership function is an incomplete reciprocal preference relation.

138 For any  $i, j \in N$ , let  $c_{ij}$  be the  $ij^{\text{th}}$  entry of an incomplete preference relation

139  $C = (c_{ij})_{n \times n}$ ,  $\delta_{ij} = \begin{cases} 1 & c_{ij} \neq - \\ 0 & c_{ij} = - \end{cases}$ , and  $c_{ij} = -$  indicates a missing element  $c_{ij}$ .

140 According to Definition 3,  $\delta_{ij} = 1$  if and only if there exists  $c_{ij} = \mu_C(x_i, x_j)$ ,  $\delta_{ij} = 0$   
 141 denotes that the preference value  $c_{ij} = \mu_C(x_i, x_j)$  is not furnished or missing.

142 **Theorem 1** [20]. Let  $C = (c_{ij})_{n \times n}$  be an incomplete reciprocal preference relation,  
 143 Then  $C$  can be completed by the known elements if there exists at least one known  
 144 non-diagonal element in each row or column of  $C$ . This implies that an incomplete  
 145 reciprocal preference relation  $C$  which can be completed has at least  $(n-1)$   
 146 non-diagonal judgments.

147 Let  $C = (c_{ij})_{n \times n}$  be an incomplete reciprocal preference relation, its fuzzy  
 148 consistency index and fuzzy consistency ratio are denoted by  $FCI$  and  $FCR$  for short,  
 149 and their formulas are presented as follows [38].

150 
$$\begin{cases} FCI = \frac{1}{n(n-1)} \sum_{1 \leq i < j \leq n} \sigma_{ij} \delta_{ij} \left( \frac{c_{ij} w_j}{c_{ji} w_i} + \frac{c_{ji} w_i}{c_{ij} w_j} - 2 \right) \\ FCR = \frac{FCI}{RI} \end{cases} \quad (1)$$

151 where  $\sigma_{ij}$  and  $\delta_{ij}$  are binary variables defined below and  $RI$  is the mean  
 152 consistency index of randomly generated multiplicative preference matrices as given  
 153 in Table 1.

154 
$$\sigma_{ij} = \begin{cases} 0, & \text{if } c_{ij} = 0 \text{ or } 1, \\ 1, & \text{otherwise.} \end{cases}, \quad i, j \in N. \quad (2)$$

155 
$$\delta_{ij} = \begin{cases} 0, & \text{if } c_{ij} = -, \\ 1, & \text{if } c_{ij} \neq -, \end{cases}, \quad i, j \in N. \quad (3)$$

156 By adapting the acceptable consistency threshold 0.1 proposed by Saaty, we have  
 157 **Definition 5** [38]. Let  $C = (c_{ij})_{n \times n}$  be an incomplete reciprocal preference relation, if  
 158  $FCR < 0.1$ , then  $C$  is of acceptable consistency, otherwise  $C$ 's consistency level is  
 159 unacceptable.

160 **Table 1.** The mean consistency index of randomly generated matrix [26]

$n$	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
$RI$	0	0	0.52	0.89	1.12	1.26	1.36	1.41	1.46	1.49	1.52	1.54	1.56	1.58	1.59

161 **3. A chi-square method for priority derivation from group incomplete**  
 162 **reciprocal preference relations**

163 Consider a GDM problem, where  $m$  DMs give their preferences in the form of  
 164 reciprocal preference relations, i.e. expert  $e_k$  describes his/her preference  
 165 information as  $R^{(k)} = (r_{ij}^{(k)})_{n \times n}$ .

166 Let  $W = (w_1, w_2, \dots, w_n)^T$  be the priority weight vector for the reciprocal  
 167 preference relations  $R^{(k)} = (r_{ij}^{(k)})_{n \times n}$ , where  $\sum_{i=1}^n w_i = 1$ ,  $w_i > 0$ ,  $i \in N$ . If  
 168  $R^{(k)} = (r_{ij}^{(k)})_{n \times n}$  is a complete reciprocal preference relation with multiplicative  
 169 transitivity then it can be expressed as [17]

$$170 \quad r_{ij}^{(k)} = \frac{w_i}{w_i + w_j}, \quad i, j \in N. \quad (4)$$

171 If some elements of  $R^{(k)}$  are missing or not given by the DM, then  $R^{(k)}$  is an  
 172 incomplete reciprocal preference relation. We shall extend Eq. (4) to the case of  
 173 incomplete reciprocal preference relations. For computational convenience, an  
 174 indicator matrix  $\Delta = (\delta_{ij})_{n \times n}$  is constructed for incomplete reciprocal preference  
 175 relation  $C^{(k)} = (c_{ij}^{(k)})_{n \times n}$  as follows

$$176 \quad \delta_{ij}^{(k)} c_{ij}^{(k)} = \delta_{ij}^{(k)} \frac{w_i}{w_i + w_j}, \quad i, j \in N. \quad (5)$$

177 where  $\delta_{ij}^{(k)}$  is a binary variable defined as [41]:

$$178 \quad \delta_{ij}^{(k)} = \begin{cases} 0, & c_{ij}^{(k)} = -, \\ 1, & c_{ij}^{(k)} \neq -. \end{cases} \quad (6)$$

179 Due to additive reciprocity, it is easy to find that  $\delta_{ij}^{(k)} = \delta_{ji}^{(k)}$ .

180 Next, we turn to find a priority vector  $W = (w_1, w_2, \dots, w_n)^T$  to satisfy Eq.(5),  
 181 where  $\sum_{i=1}^n w_i = 1$ ,  $w_i \geq 0$ . To accomplish this, the following chi-square optimization  
 182 model is constructed:



$$183 \quad \text{Min } F(W) = \sum_{k=1}^m \sum_{i=1}^n \sum_{j=1}^n h_k \delta_{ij}^{(k)} \left[ \frac{(c_{ij}^{(k)} - w_i / (w_i + w_j))^2}{w_i / (w_i + w_j)} \right] \quad (7)$$

$$184 \quad \text{s. t. } \begin{cases} \sum_{i=1}^n w_i = 1, \\ w_i > 0, \quad i \in N. \end{cases} \quad (8)$$

$$185 \quad D_W = \left\{ W = (w_1, w_2, \dots, w_n)^T \mid \sum_{i=1}^n w_i = 1, w_i > 0, i \in N \right\}. \quad (9)$$

186 The idea is to minimize the overall deviation from Eq. (5). To solve this  
187 chi-square model, the following theorem is established.

188 **Theorem 2.**  $F(W)$  has a unique minimum point  $W^* = (w_1, w_2, \dots, w_n)^T \in D_w$ , which is  
189 also the unique solution of the following system of equations in  $D_W$ :

$$190 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i}. \quad (10)$$

191 **Proof.** As  $D_w$  is a bounded vector space and  $F(W)$  is continuous function in  $D_w$ ,  
192 for  $F(W) \geq 0$ ,  $w \in D_w$ ,  $F(W)$  therefore has an infimum, namely there exists  
193  $w \in D_w$  such that function  $F(W)$  reaches its minimum value.

194 In order to obtain the optimal priority vector  $W^* = (w_1, w_2, \dots, w_n)^T \in D_w$ , the  
195 following Lagrangian function is constructed.

$$196 \quad L(W, \lambda) = F(W) + \lambda \left( \sum_{i=1}^n w_i - 1 \right). \quad (11)$$

197 where  $\lambda$  is the Lagrange multiplier. By setting the partial derivatives with respect to  
198  $w_i$  to be zero, we obtain the following set of equations:

$$199 \quad \frac{1}{w_i} \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) + \sum_{j=1}^n \sum_{k=1}^m h_k \frac{w_j}{(w_i + w_j)^2} (\delta_{ij}^{(k)} - \delta_{ji}^{(k)}) + \lambda = 0, \\ 200 \quad \quad \quad i \in N \quad (12)$$

201 Given that  $\delta_{ij}^{(k)} = \delta_{ji}^{(k)}$ , Eq. (12) can be further simplified as follows

$$202 \quad \frac{1}{w_i} \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) + \lambda = 0, \quad i \in N \quad (13)$$

203 which is equivalent to

$$204 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) + \lambda w_i = 0, \quad i \in N \quad (14)$$

205 Summing up Eq. (14) with respect to  $w_i$ ,  $i \in N$ , we have

$$206 \quad \sum_{i=1}^n \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) + \lambda \sum_{i=1}^n w_i = 0 \quad (15)$$

207 Since  $\sum_{i=1}^n \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) \equiv 0$  and  $\sum_{i=1}^n w_i = 1$ , we have

208  $\lambda = 0$ . Plugging  $\lambda = 0$  into Eq. (14), one has

$$209 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \left( \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i} \right) = 0, \quad i \in N \quad (16)$$

210 That is

$$211 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i}, \quad i \in N \quad (17)$$

212 It is clear that the minimum point  $W^*$  is a solution to Eq. (10), if the solution is  
 213 unique in  $D_w$ ,  $W^*$  can be uniquely determined. The uniqueness is proved by  
 214 contradiction as follows.

215 Assume that  $V = (v_1, v_2, \dots, v_n)^T \in D_w$  and  $W = (w_1, w_2, \dots, w_n)^T \in D_w$  are two  
 216 solutions to Eq. (10). Let  $u_i = w_i / v_i$ ,  $i \in N$  and  $u_l = \max_{i \in N} \{u_i\}$ . If there exists  
 217  $j \in N$  such that  $u_j < u_l$ , then we have

$$218 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{lj}^{(k)} c_{lj}^{2(k)} \frac{v_j}{v_l} > \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{lj}^{(k)} c_{lj}^{2(k)} \frac{v_j}{v_l} \cdot \frac{u_j}{u_l} = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{lj}^{(k)} c_{lj}^{2(k)} \frac{w_j}{w_l} \quad (18)$$

$$219 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jl}^{(k)} c_{jl}^{2(k)} \frac{v_l}{v_j} < \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jl}^{(k)} c_{jl}^{2(k)} \frac{v_l}{v_j} \cdot \frac{u_l}{u_j} = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jl}^{(k)} c_{jl}^{2(k)} \frac{w_l}{w_j} \quad (19)$$

220 According to Eqs. (10), (18), (19), it can be deduced that

$$221 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_l} < \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jl}^{(k)} c_{jl}^{2(k)} \frac{w_l}{w_j} \quad (20)$$

222 which contradicts Eq. (10), Thus,  $u_j < u_l$  cannot hold. Therefore, for all  $j \in N$ ,

223  $u_j = u_l$ , namely,  $w_1/v_1 = w_2/v_2 = \dots = w_n/v_n$ . Due to the fact that  $\sum_{i=1}^n v_i = 1$ ,

224  $\sum_{i=1}^n w_i = 1$ , we have  $w_i \equiv v_i, \forall i \in N$ . This proves the uniqueness of the solution to

225 Eq. (10).

226 To solve Eq.(10), we put forward a simple convergent iterative algorithm as  
227 follows.

228 **Algorithm 1.**

229 Let  $C_k = (c_{ij}^{(k)})_{n \times n}$  ( $k \in M$ ) be the initial incomplete reciprocal preference  
230 relations provided by the DMs.

231 *Step 1.* Using Theorem 1 to judge whether an incomplete reciprocal preference  
232 relation  $C_k (k \in M)$  given by the DM  $e_k$  can be completed. If not, it is  
233 returned to expert  $e_k$  for an updated reciprocal preference relation,  
234 otherwise, go to *Step 2*.

235 *Step 2.* Initiating the iteration by giving an initial priority vector  $W(0) =$   
236  $(w_1(0), w_2(0), \dots, w_n(0))^T$  and specifying an error parameter  $\varepsilon$  ( $0 < \varepsilon < 1$ ),  
237 for example,  $\varepsilon = 0.0001$ , and setting  $L=0$ .

238 *Step 3.* Calculating

$$239 \quad \eta_i(W(L)) = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ji}^{(k)} c_{ji}^{2(k)} \frac{w_i}{w_j} - \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} c_{ij}^{2(k)} \frac{w_j}{w_i}, \quad i \in N \quad (21)$$

240 If  $|\eta_i(W(L))| \leq \varepsilon$  holds for all  $i \in N$ , then  $W^* = W(L)$  and stop, otherwise,  
241 continue to *Step 4*.

242 *Step 4.* Determining  $p$  such that  $|\eta_p(W(L))| = \max_{i \in N} \{|\eta_i(W(L))|\}$  and computing

$$243 \quad T(L) = \sqrt{\frac{\sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)}}{\sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)}}} \quad (22)$$

$$244 \quad f_i(L) = \begin{cases} T(L)w_p(L), & i = p, \\ w_i(L), & i \neq p, \end{cases} \quad (23)$$

$$245 \quad w_i(L+1) = f_i(L) / \sum_{i=1}^n f_i(L), \quad i \in N. \quad (24)$$

246 *Step 5.* Let  $L = L+1$  and go to *Step 3*.

247 For Algorithm 1, we can establish the following theorem.

248 **Theorem 3.** *Algorithm 1 is convergent for any  $\varepsilon > 0$ .*

249 **Proof.** We shall examine how  $F(W)$  changes, when  $W(L)$  progresses to  $W(L+1)$ .

250 Suppose that  $t > 0$  and  $S(t) = F(f(L)) = F(w_1(L), \dots, w_{p-1}(L), tw_p(L), w_{p+1}(L), \dots,$

251  $w_n(L))$ .

252 Then we have

$$253 \quad S(t) = \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} \left[ \left( c_{pj}^{(k)} - \frac{tw_p(L)}{tw_p(L) + w_j(L)} \right)^2 \right] \frac{tw_p(L) + w_j(L)}{tw_p(L)}$$

$$254 \quad + \sum_{i=1, i \neq p}^n \sum_{k=1}^m h_k \delta_{ip}^{(k)} \left[ \left( c_{ip}^{(k)} - \frac{w_i(L)}{w_i(L) + tw_p(L)} \right)^2 \right] \frac{w_i(L) + tw_p(L)}{w_i(L)}$$

$$255 \quad + \sum_{i=1, i \neq p}^n \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} \left[ \left( c_{ij}^{(k)} - \frac{w_i(L)}{w_i(L) + w_j(L)} \right)^2 \right] \frac{w_i(L) + w_j(L)}{w_i(L)} \quad (25)$$

256 which is equivalent to

$$257 \quad S(t) = \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)} \cdot \frac{1}{t} + \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)} \cdot t$$

$$258 \quad + \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left[ \delta_{jp}^{(k)} c_{jp}^{2(k)} + \delta_{pj}^{(k)} c_{pj}^{2(k)} - 2 \left( \delta_{jp}^{(k)} c_{jp}^{(k)} + \delta_{pj}^{(k)} c_{pj}^{(k)} \right) \right]$$

$$\begin{aligned}
259 \quad & + \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left( \delta_{jp}^{(k)} \frac{tw_p(L)}{tw_p(L) + w_j(L)} + \delta_{pj}^{(k)} \frac{w_j(L)}{tw_p(L) + w_j(L)} \right) \\
260 \quad & + \sum_{i=1, i \neq p}^n \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} \left[ \left( c_{ij}^{(k)} - \frac{w_i(L)}{w_i(L) + w_j(L)} \right)^2 \right] \frac{w_i(L) + w_j(L)}{w_i(L)} \quad (26)
\end{aligned}$$

261 Let

$$262 \quad q_1 = \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)}, \quad (27)$$

$$263 \quad q_2 = \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)}, \quad (28)$$

$$\begin{aligned}
264 \quad q_3 &= \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left[ \delta_{jp}^{(k)} c_{jp}^{2(k)} + \delta_{pj}^{(k)} c_{pj}^{2(k)} - 2 \left( \delta_{jp}^{(k)} c_{jp}^{(k)} + \delta_{pj}^{(k)} c_{pj}^{(k)} \right) \right] \\
265 \quad & + \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left( \delta_{jp}^{(k)} \frac{tw_p(L)}{tw_p(L) + w_j(L)} + \delta_{pj}^{(k)} \frac{w_j(L)}{tw_p(L) + w_j(L)} \right) \\
266 \quad & + \sum_{i=1, i \neq p}^n \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} \left[ \left( c_{ij}^{(k)} - \frac{w_i(L)}{w_i(L) + w_j(L)} \right)^2 \right] \frac{w_i(L) + w_j(L)}{w_i(L)} \quad (29)
\end{aligned}$$

267 Since  $\delta_{ij}^{(k)} = \delta_{ji}^{(k)}$ , the second double summation term in Eq. (29) can be rewritten

268 as

$$\begin{aligned}
269 \quad & \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left( \delta_{jp}^{(k)} \frac{tw_p(L)}{tw_p(L) + w_j(L)} + \delta_{pj}^{(k)} \frac{w_j(L)}{tw_p(L) + w_j(L)} \right) \\
270 \quad & = \begin{cases} (n-1) & \text{if } \delta_{jp}^{(k)} = \delta_{pj}^{(k)} = 1 \\ 0 & \text{if } \delta_{jp}^{(k)} = \delta_{pj}^{(k)} = 0 \end{cases} \quad (30)
\end{aligned}$$

271 Therefore,  $q_3$  can be further simplified as

$$\begin{aligned}
272 \quad q_3 &= \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \left[ \delta_{jp}^{(k)} c_{jp}^{2(k)} + \delta_{pj}^{(k)} c_{pj}^{2(k)} - 2 \left( \delta_{jp}^{(k)} c_{jp}^{(k)} + \delta_{pj}^{(k)} c_{pj}^{(k)} \right) \right] \\
273 \quad & + \sum_{i=1, i \neq p}^n \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{ij}^{(k)} \left[ \left( c_{ij}^{(k)} - \frac{w_i(L)}{w_i(L) + w_j(L)} \right)^2 \right] \frac{w_i(L) + w_j(L)}{w_i(L)}
\end{aligned}$$

$$274 \quad + \begin{cases} (n-1) & \text{if } \delta_{jp}^{(k)} = \delta_{pj}^{(k)} = 1, \\ 0 & \text{if } \delta_{jp}^{(k)} = \delta_{pj}^{(k)} = 0, \end{cases} \quad (31)$$

275 This indicates that  $q_3$  is independent of  $t$ . Then Eq. (26) can be equivalently  
276 expressed as

$$277 \quad S(t) = q_1 / t + q_2 \cdot t + q_3. \quad (32)$$

278 By setting  $\frac{dS(t)}{dt}$  to be zero, we have

$$279 \quad t^* = \sqrt{q_1 / q_2} = \sqrt{\frac{\sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)}}{\sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)}}}, \quad (33)$$

$$280 \quad S(t^*) = 2\sqrt{q_1 q_2} + q_3, \quad (34)$$

281 where  $t^*$  stands for the minimum point, and  $S(t^*)$  gives the minimum value of  
282  $S(t)$ .

283 If  $t^* = 1$ , Eq. (33) is equivalent to

$$284 \quad \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)} = \sum_{j=1, j \neq p}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)}. \quad (35)$$

285 which also holds for  $j = p$ , therefore, we have

$$286 \quad \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)} = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)}. \quad (36)$$

287 That is

$$288 \quad \eta_p(W(L)) = \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{jp}^{(k)} c_{jp}^{2(k)} \frac{w_p(L)}{w_j(L)} - \sum_{j=1}^n \sum_{k=1}^m h_k \delta_{pj}^{(k)} c_{pj}^{2(k)} \frac{w_j(L)}{w_p(L)} = 0.$$

289 By the definition of  $p$  in *Step 3*, we have  $|\eta_p(W(L))| = 0$ . Since  $p$  is the subscript  
290 such that  $|\eta_i(W(L))|$  is maximized, we thus have  $|\eta_i(W(L))| = 0$  for all  $i \in N$ .

291 Therefore, the algorithm terminates and  $W^* = W(L)$ .

292 If  $t^* \neq 1$ , then

293 
$$F(W(L)) - F(f(L)) = S(1) - S(t^*) = q_1 + q_2 - 2\sqrt{q_1 q_2} = (\sqrt{q_1} - \sqrt{q_2})^2 > 0 \quad (37)$$

294 Since  $F(W)$  is a homogenous function,  $F(f(L)) = F(W(L+1))$ . Inequality (37)  
 295 shows that  $F(W(L+1)) < F(W(L))$ , for any  $L \geq 0$ . Therefore,  $F(W(L))$  is a  
 296 monotonically decreasing sequence with an infimum in  $D_w$  and, hence, convergent.

297 **4. A method for repairing inconsistency of incomplete reciprocal preference**  
 298 **relations**

299 If the consistency level of an incomplete reciprocal preference relation is too low  
 300 and deemed unacceptable, it can be returned to the DM for a reassessment until the  
 301 updated one reaches an acceptable consistency level. This approach is presumably  
 302 more reliable and accurate, but it is often impracticable because the iteration process  
 303 can be tedious and time-consuming. To facilitate the decision process, this section  
 304 puts forwards an automated procedure to improve the consistency level of a given  
 305 incomplete reciprocal preference relation with unacceptable consistency  $FCR \geq 0.1$ .  
 306 Whenever possible, the DM's intervention should be called upon, but this procedure  
 307 serves as a convenient tool and can be employed by the analyst to facilitate the DM in  
 308 eliciting his/her preference expeditiously. We first introduce the consistency deviation  
 309 variable for  $c_{ij}$  as follows.

310 
$$d_{ij} = |c_{ij} - w_i / (w_i + w_j)| \quad (38)$$

311 If  $d_{ij} \equiv 0$ , for all  $i, j \in N$  and  $c_{ij} \neq -$ , then  $C$  is a perfectly consistent  
 312 incomplete reciprocal preference relation. The priority vector  $W$  is able to precisely  
 313 represent  $C$ . The higher the deviation  $d_{ij}$ , the more likely  $c_{ij}$  should be updated.

314 Conceptually, a judgment  $c_{ij}$  should be as close to  $w_i / (w_i + w_j)$  as possible to  
 315 make it more consistent. In addition, the known element  $c_{ij}$  given by the expert  
 316 often falls in the set  $U = \{0, 0.1, 0.2, 0.3, 0.4, 0.5, 0.6, 0.7, 0.8, 0.9, 1\}$ . To avoid

317 excessive distortion of the DM's original judgment, the improved preference relation  
 318 should not only increase the consistency level but also try to preserve the initial  
 319 preference information. The procedure starts with identifying the unusual and false  
 320 elements (UFEs) that are the most inconsistent element with the biggest  $d_{ij}$ . Once the  
 321 UFEs are identified, the initial UFE  $(c_{ij})$  will be updated with  $c'_{ij}$ , where  
 322  $c'_{ij} = \text{round}(w_i / (w_i + w_j) \times 10) \times 10^{-1}$  and "round" is the usual round operation. This  
 323 function ensures the updated judgment values are between 0 and 1 and have one  
 324 decimal place. It is trivial to make adjustment to accommodate the case when the  
 325 analyst or DM prefers to express the judgment in more decimal places.

326 Given the aforesaid discussion, the following algorithm is devised to repair  
 327 inconsistency of an incomplete reciprocal preference relation.

328 **Algorithm 2**

329 Let  $C = (c_{ij})_{n \times n}$  be an incomplete reciprocal preference relation given by the DM.

330 *Step 1.* Using the CSM algorithm in Section 3 to obtain the priority vector

331 
$$W = (w_1, w_2, \dots, w_n)^T.$$

332 *Step 2.* Determining the consistency ratio of the incomplete reciprocal preference  
 333 relation as per Eq. (1), if  $FCR < 0.1$ , go to *Step 5*, otherwise, go to *Step 3*.

334 *Step 3.* Computing deviations  $d_{ij}$ 's by using Eq. (38), and identifying the  
 335 maximum deviation to find the corresponding UFEs.

336 *Step 4.* Updating the UFEs  $(c_{ij})$  with  $c'_{ij}$ , where  $c'_{ij} = \text{round}(w_i / (w_i + w_j) \times 10)$   
 337  $\times 10^{-1}$ , and go to *Step 1*.

338 *Step 5.* Ranking the alternatives according the priority vector  $W^*$ .

339 *Step 6.* End.

340 **5. Illustrative examples**

341 In this section, four numerical examples are examined to demonstrate the  
 342 applications and advantages of the proposed CSM framework. Example 1 is a GDM



343 problem with incomplete reciprocal preference relations and a comparative analysis  
 344 is conducted between CSM and three existing methods. Example 2 is a single  
 345 incomplete reciprocal preference relation with unacceptable consistency and  
 346 Algorithm 2 is utilized to repair it until its consistency becomes acceptable. Example  
 347 3 considers a single incomplete reciprocal preference relation with acceptable  
 348 consistency. The purpose is to compare the result derived from CSM with those from  
 349 EM, NRAM, GPM, LSM and LLSM on three performance evaluation criteria: *FCR*,  
 350 MAD and MD. Example 4 discusses a GDM problem with incomplete reciprocal  
 351 preference relations with a purpose to show the advantages of CSM.

352 **Example 1.** For a GDM problem with four decision alternatives  $x_i$  ( $i = 1, 2, 3, 4$ ) and  
 353 three DMs  $e_k$  ( $k = 1, 2, 3$ ). The DMs provide their preferences over the four decision  
 354 alternatives as three incomplete reciprocal preference relations [41].

$$355 \quad C_1 = \begin{bmatrix} 0.5 & 0.6 & - & 0.7 \\ 0.4 & 0.5 & 0.2 & 0.8 \\ - & 0.8 & 0.5 & 0.4 \\ 0.3 & 0.2 & 0.6 & 0.5 \end{bmatrix}, C_2 = \begin{bmatrix} 0.5 & 0.8 & 0.4 & - \\ 0.2 & 0.5 & 0.3 & 0.6 \\ 0.6 & 0.7 & 0.5 & 0.3 \\ - & 0.4 & 0.7 & 0.5 \end{bmatrix}, C_3 = \begin{bmatrix} 0.5 & 0.3 & 0.4 & 0.6 \\ 0.7 & 0.5 & - & 0.5 \\ 0.6 & - & 0.5 & 0.7 \\ 0.4 & 0.5 & 0.3 & 0.5 \end{bmatrix}.$$

356 Xu [41] employed goal programming (GP) models to derive a priority vector  
 357  $W^* = (0.265, 0.236, 0.276, 0.223)^T$  from the aforesaid three incomplete reciprocal  
 358 preference relations. The research leads to a final ranking:  $x_3 \succ x_1 \succ x_2 \succ x_4$ , which is  
 359 the same as the ranking generated by the logarithmic least square method (LLSM) [38]  
 360 but slightly differs from the one obtained by the least-square method (LSM) [17] with  
 361 the order between  $x_2$  and  $x_4$  being reversed. We now examine the problem using  
 362 the CSM. In order to offer a fair comparison with Xu [41]'s method, we also set  $h_1 =$   
 363  $h_2 = h_3 = 1/3$ .

364 *Step 1.* According to Theorem 1, we know that  $C_k$  ( $k = 1, 2, 3$ ) can all be  
 365 completed by known elements.

366 *Step 2.* Given an initial priority vector  $W(0) = (0.25, 0.25, 0.25, 0.25)^T$ , specify the

367 parameter  $\varepsilon = 0.1$ , and let  $L=0$ .

368 *Step 3.* Calculate  $\eta_i(W(0))$ , we have

369  $|\eta_1(W(0))| = 0.2 > \varepsilon$ ,  $|\eta_2(W(0))| = 0.2 > \varepsilon$ ,

370  $|\eta_3(W(0))| = 0.4 > \varepsilon$ ,  $|\eta_4(W(0))| = 0.4 > \varepsilon$ .

371 As  $|\eta_i(W(0))| > \varepsilon$  holds for all  $i = 1, 2, 3, 4$ , we continue to *Step 4*.

372 *Step 4.* Determine  $p$  such that  $|\eta_p(W(L))| = \max_{i \in N} \{|\eta_i(W(L))|\}$ , we can set

373  $p = 3$ , and compute  $T(0)$ ,  $f(0)$  and  $W(1)$ .

374  $T(0) = 1.3650$ ,  $f(0) = (0.2500, 0.2500, 0.3413, 0.2500)^T$ ,

375  $W(1) = (0.2291, 0.2291, 0.3127, 0.2291)^T$ .

376 *Step 5.* Let  $L = L + 1 = 1$  and go to *Step 3*.

377 The computation processes are detailed in Table 2. It is clear that iterations

378 terminates at  $L = 3$ , when  $|\eta_1| = 0.0296 < 0.1$ ,  $|\eta_2| = 0.0072 < 0.1$ ,  $|\eta_3| = 0.0227 < 0.1$ ,

379  $|\eta_4| = 2.6357 \times 10^{-4} < 0.1$ , indicating that the derived priority vector has reached an

380 acceptable level of  $\varepsilon$ . The optimal priority vector is thus found to be  $W^* =$

381  $(0.2797, 0.2197, 0.3, 0.2007)^T$ , resulting in a ranking of the four alternatives

382  $x_3 \succ x_1 \succ x_2 \succ x_4$ .

383 **Remark 1.** Computation results in Table 2 demonstrate that  $F(W(L))$  decreases in

384 iteration step  $L$ . However, for  $|\eta_i(W(L))|$ , this monotonicity does not hold any more

385 and there may have ups and downs when  $L$  increases, but eventually  $|\eta_i(W(L))|$

386 will decrease to a value below the threshold  $\varepsilon$  as ascertained by Theorem 3. As three

387 of the four aforesaid methods derive an identical ranking with the other one yielding a

388 slightly different order, this result demonstrates the robustness and credibility of the

389 proposed CSM framework. To further compare the performance with the other three

390 methods in fitting the three incomplete reciprocal preference relations, the following

391 evaluation criteria are introduced:

392 Maximum deviation (MD) for incomplete reciprocal preference relations

$$393 \quad \text{MD} = \max_{i,j,k} \left\{ \delta_{ij}^{(k)} \left( \frac{c_{ij} w_j}{c_{ji} w_i} + \frac{c_{ji} w_i}{c_{ij} w_j} - 2 \right) \middle| i, j \in N, k \in M \right\} \quad (39)$$

394 Maximum absolute deviation (MAD) for incomplete reciprocal preference  
395 relations

$$396 \quad \text{MAD} = \max_{i,j,k} \left\{ \delta_{ij}^{(k)} \left| c_{ij}^{(k)} - \frac{w_i}{w_i + w_j} \right| \middle| i, j \in N, k \in M \right\}. \quad (40)$$

397 where  $\delta_{ij}^{(k)}$  is defined by Eq. (6).  $d_{ij}^{(k)} = c_{ij}^{(k)} - w_i / (w_i + w_j)$  is the consistency  
398 deviation for  $c_{ij}^{(k)}$  in the incomplete reciprocal preference relation  $C^{(k)} = (c_{ij}^{(k)})_{n \times n}$ . If  
399 the priority vector  $W = (w_1, \dots, w_n)^T$  is able to precisely characterize the reciprocal  
400 preference relation  $C^{(k)}$ , then  $|d_{ij}^{(k)}| \equiv 0$ , otherwise,  $|d_{ij}^{(k)}| > 0$ .

401 Table 3 indicates that CSM results in an identical ranking as GPM and LLSM  
402 while the ranking derived by LSM is slightly different. CSM has a comparable MAD  
403 as GPM, which is smaller than both LSM and LLSM. In terms of MD, CSM  
404 outperforms all the other three methods as it yields the smallest deviation. This partly  
405 shows the advantage of the CSM.

406 **Remark 2.** To facilitate a comparative study with GPM, LSM and LLSM, the weights  
407 of three reciprocal preference relations were set to be equal ( $h_1 = h_2 = h_3 = 1/3$ ).  
408 However, CSM allows an analyst to set different weights as per the practical situation,  
409 to properly reflect different experts' varying influences in the GDM problem at hand.  
410 It is worth noting that if  $\delta_{ij} = 1$ , for all  $i, j \in N$ , then the proposed CSM can still be  
411 utilized to derive a priority vector from reciprocal preference relations. This means  
412 that CSM can be used for both complete and incomplete reciprocal preference  
413 relations. In addition, by setting  $h_1 = 1$  and  $h_k = 0$ , for  $k = 2, \dots, m$ , the CSM can be  
414 conveniently applied to derive a priority vector from a single incomplete reciprocal  
415 preference relation. This allows CSM to be used for a single expert's decision making  
416 problems in Examples 2 and 3.

417        Furthermore, by using Algorithm 1, we can get the values of  $L$ ,  $W$ ,  $F(W)$  and the  
418        ranking of alternatives for different  $\varepsilon$ 's as listed in Table 4.

**Table 2**

The iterative processes for Example 1.

Iterative steps		$ \eta_i(W(L)) $				$W(L)$				$F(W)$
$L$	$ \eta_1 $	$ \eta_2 $	$ \eta_3 $	$ \eta_4 $	$w_1$	$w_2$	$w_3$	$w_4$		
0	0.2	0.2	0.4	0.4	0.25	0.25	0.25	0.25	0.7067	
1	0.3031	0.0835	$1.156 \times 10^{-4}$	0.2197	0.2291	0.2291	0.3127	0.2291	0.6449	
2	$6.197 \times 10^{-5}$	0.0571	0.0792	0.1362	0.2744	0.2256	0.2943	0.2156	0.6086	
3	0.0296	0.0072	0.0227	$2.6357 \times 10^{-4}$	0.2797	0.2197	0.3000	0.2007	0.6024	

**Table 3**

Performance comparisons for Example 1.

Methods	$W^*$	Ranking	MD	MAD
CSM (this article)	$(0.2797, 0.2197, 0.3000, 0.2007)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	1.9277	0.2992
LSM [17]	$(0.2822, 0.1968, 0.3202, 0.2009)^T$	$x_3 \succ x_1 \succ x_4 \succ x_2$	2.3282	0.3145
GPM [41]	$(0.265, 0.236, 0.276, 0.223)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	2.0442	0.2858
LLSM [38]	$(0.2806, 0.2105, 0.3189, 0.1900)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	2.1717	0.3266

**Table 4**The values of  $L$ ,  $W$ ,  $F(W)$  and ranking order for different  $\varepsilon$  in Example 1.

$\varepsilon$	$L$	$W$	Ranking	$F(W)$	$ \eta_1 $	$ \eta_2 $	$ \eta_3 $	$ \eta_4 $
$10^{-1}$	3	$(0.2797, 0.2197, 0.3000, 0.2007)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6024	0.0001	0.0728	0.0868	0.0141
$10^{-2}$	15	$(0.2753, 0.2204, 0.3032, 0.2011)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6020	0.0031	0	0.0083	0.0052
$10^{-3}$	24	$(0.2746, 0.2201, 0.3041, 0.2012)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6019	$3.6858 \times 10^{-4}$	0	$9.8063 \times 10^{-4}$	$6.1205 \times 10^{-4}$
$10^{-4}$	34	$(0.2745, 0.2201, 0.3043, 0.2012)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6019	$5.9215 \times 10^{-5}$	$2.6310 \times 10^{-5}$	$8.5525 \times 10^{-5}$	0
$10^{-5}$	44	$(0.2746, 0.2201, 0.3041, 0.2012)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6019	$1.1102 \times 10^{-16}$	$6.4088 \times 10^{-6}$	$8.2368 \times 10^{-6}$	$1.8281 \times 10^{-6}$
$10^{-6}$	53	$(0.2746, 0.2201, 0.3041, 0.2012)^T$	$x_3 \succ x_1 \succ x_2 \succ x_4$	0.6019	$1.1102 \times 10^{-16}$	$6.4088 \times 10^{-6}$	$8.2368 \times 10^{-6}$	$1.8281 \times 10^{-6}$

404 **Example 2.** Consider a single DM's decision problem with six alternatives  $x_i$   
405 ( $i = 1, 2, \dots, 6$ ). The DM provides his/her preferences over the six decision alternatives,  
406 as an incomplete reciprocal preference relation which is shown below (adapted from  
407 [42]).

$$408 \quad C = \begin{bmatrix} 0.5 & - & - & 0.3 & 0.8 & 0.3 \\ - & 0.5 & - & - & - & - \\ - & - & 0.5 & - & - & - \\ 0.7 & - & - & 0.5 & 0.4 & 0.8 \\ 0.2 & - & - & 0.6 & 0.5 & 0.7 \\ 0.7 & - & - & 0.2 & 0.3 & 0.5 \end{bmatrix}$$

409 *Step 1.* According to Theorem 1, it is easy to tell that  $C$  can be completed as no  
410 non-diagonal elements are furnished in the second or third row (column) of  $C$ .  
411 Therefore, the initial judgment matrix has to be returned to the DM for an update,  
412 resulting in the following incomplete reciprocal preference relation:

$$413 \quad C = \begin{bmatrix} 0.5 & 0.3 & - & 0.3 & 0.8 & 0.3 \\ 0.7 & 0.5 & 0.7 & - & 0.6 & - \\ - & 0.3 & 0.5 & 0.4 & - & - \\ 0.7 & - & 0.6 & 0.5 & 0.4 & 0.8 \\ 0.2 & 0.4 & - & 0.6 & 0.5 & 0.7 \\ 0.7 & - & - & 0.2 & 0.3 & 0.5 \end{bmatrix}$$

414 Without loss of generality, let the original weight vector be  $W(0) = (1/6, 1/6, 1/6,$   
415  $1/6, 1/6, 1/6)^T$ . Using Algorithm 1, one can get the values of  $L$ ,  $W$ ,  $F(W)$ ,  $FCR$ ,  
416  $|\eta_i(W(L))|$  and ranking results by setting different  $\varepsilon$  values as listed in Table 5. When  
417  $\varepsilon$  is sufficiently small, the weight vector approaches

$$418 \quad W^* = (0.1301, 0.2714, 0.1281, 0.2090, 0.1509, 0.1106)^T,$$

419 *Step 2.* Computing  $FCR$  by Eq. (1).

$$420 \quad FCI = 0.1870, FCR = FCI / RI = 0.1870 / 1.26 = 0.1484 > 0.1.$$

421 Since  $FCR > 0.1$ , the incomplete reciprocal preference relation  $C$  does not possess  
422 satisfactory consistency. We need to find its UFEs to repair this preference relation.

423 *Step 3.* Calculating the deviations between original judgment  $c_{ij}$  and its  
 424 corresponding consistent representation, we have

$$425 \quad D = \begin{bmatrix} 0 & 0.0241 & 0 & 0.0837 & 0.3369 & 0.2405 \\ 0.0241 & 0 & 0.0206 & 0 & 0.0427 & 0 \\ 0 & 0.0206 & 0 & 0.0201 & 0 & 0 \\ 0.0837 & 0 & 0.0201 & 0 & 0.1808 & 0.1461 \\ 0.3369 & 0.0427 & 0 & 0.1808 & 0 & 0.1231 \\ 0.2405 & 0 & 0 & 0.1461 & 0.1231 & 0 \end{bmatrix}.$$

426 Obviously, the maximum deviations are  $d_{15}$  and  $d_{51}$ , so the UFEs are  $c_{15}$  and  $c_{51}$ .

427 *Step 4.* Updating the UFEs  $c_{ij}$  with  $c'_{ij} = \text{round}(w_i / (w_i + w_j) \times 10) \times 10^{-1}$ , one  
 428 has  $c'_{15} = 0.5$  and  $c'_{51} = 0.5$ .

429 Thus  $C$  is updated as

$$430 \quad C' = \begin{bmatrix} 0.5 & 0.3 & - & 0.3 & 0.5 & 0.3 \\ 0.7 & 0.5 & 0.7 & - & 0.6 & - \\ - & 0.3 & 0.5 & 0.4 & - & - \\ 0.7 & - & 0.6 & 0.5 & 0.4 & 0.8 \\ 0.5 & 0.4 & - & 0.6 & 0.5 & 0.7 \\ 0.7 & - & - & 0.2 & 0.3 & 0.5 \end{bmatrix}$$

431 Using Algorithm 1, one can obtain the values of  $L$ ,  $W$ ,  $F(W)$ ,  $FCR$ ,  $|\eta_i(W(L))|$  and  
 432 ranking of alternatives with different  $\varepsilon$ 's as listed in Table 6. When  $\varepsilon$  is sufficiently  
 433 small, the final priority vector is obtained as

$$434 \quad W^* = (0.0994, 0.2699, 0.1275, 0.2083, 0.1889, 0.1061)^T$$

435 Computing  $FCR$  by Eq. (1).

$$436 \quad FCI = 0.0661, \quad FCR = FCI / RI = 0.0661 / 1.26 = 0.0525 < 0.1.$$

437 Thus, this updated  $C$  is deemed to have acceptable consistency.

438 *Step 5.* Using the final priority vector  $W^*$  to rank the alternatives as

$$439 \quad W^* = (0.0994, 0.2699, 0.1275, 0.2083, 0.1889, 0.1061)^T.$$

$$440 \quad x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1.$$

441 By changing only  $c_{15}$  and  $c_{51}$ , we were able to rectify an incomplete reciprocal  
442 preference relation to derive one with acceptable consistency. This allows the analyst  
443 to avoid the hassle of returning the inconsistent preference relation to the DM for  
444 reconsideration.

445 **Remark 3.** Numerical results in Tables 4, 5 and 6 demonstrate that iteration step  $L$   
446 increases when error parameter  $\varepsilon$  decreases. In general,  $F(W)$  and the consistency  
447 ratio of an incomplete reciprocal preference relation  $C$  gets smaller when  $\varepsilon$  decrease.  
448 When the error parameter  $\varepsilon$  is sufficiently small,  $W$ ,  $F(W)$ ,  $FCR$ , and ranking results  
449 will converge to a set of values and remain unchanged.

450 In order to show the effectiveness of CSM, the other three methods EM [40],  
451 LSM [17], and LLSM [38] are also applied to the rectified  $C'$  and assessed in terms of  
452 the criteria FCR, MD and MAD. Table 7 lists the ranking results by the four methods.  
453 It is clear that CSM and LLSM yield the same ranking  $x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$ ,  
454 but EM and LSM generate slightly different rankings. Most notably, the EM and LSM  
455 reverse the order of  $x_1$  and  $x_6$ , while the DM's original judgment points to  $x_6 \succ x_1$   
456 because  $c_{61} = c'_{61} = 0.7$ . It is apparent that this reverse is unwarranted and undesirable.  
457 Moreover, CSM produces the smallest MD and MAD among the four methods, and  
458 the FCR from CSM is marginally larger than that from LLSM, but is smaller than  
459 those derived from EM and LSM. Across the three metrics, FCR, MD and MAD,  
460 Table 7 shows that CSM overall performs better than the other three methods EM,  
461 LSM and LLSM.



**Table 5.** The values of  $L$ ,  $W$ ,  $F(W)$ , FCR and rankings for different  $\varepsilon$  of  $C$  in Example 2.

$\varepsilon$	$L$	$W$	Ranking	$F(W)$	FCR	$ \eta_i(W(L)) $
$10^{-1}$	26	$(0.1319, 0.2565, 0.1302, 0.2147, 0.1540, 0.1128)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0276	0.1490	$4.4409 \times 10^{-16}, 0.098, 0.0256, 0.0093, 0.0291, 0.034$
$10^{-2}$	66	$(0.1305, 0.2699, 0.1280, 0.2094, 0.1511, 0.1110)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0239	0.1484	$0.0041, 0.0095, 1.1102 \times 10^{-16}, 0.0045, 2.2204 \times 10^{-16}, 9.3303 \times 10^{-4}$
$10^{-3}$	107	$(0.1301, 0.2712, 0.1281, 0.2090, 0.1509, 0.1107)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0239	0.1484	$4.2799 \times 10^{-4}, 9.7803 \times 10^{-4}, 2.2542 \times 10^{-4}, 2.2980 \times 10^{-4}, 2.2204 \times 10^{-16}, 9.4821 \times 10^{-5}$
$10^{-4}$	146	$(0.1301, 0.2714, 0.1281, 0.2090, 0.1509, 0.1106)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0239	0.1484	$2.2204 \times 10^{-16}, 9.6242 \times 10^{-5}, 2.2204 \times 10^{-16}, 3.3698 \times 10^{-5}, 2.8917 \times 10^{-5}, 3.3627 \times 10^{-5}$
$10^{-5}$	187	$(0.1301, 0.2714, 0.1281, 0.2090, 0.1509, 0.1106)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0239	0.1484	$2.2204 \times 10^{-16}, 9.6242 \times 10^{-5}, 2.2204 \times 10^{-16}, 3.3698 \times 10^{-5}, 2.8917 \times 10^{-5}, 3.3627 \times 10^{-5}$
$10^{-6}$	227	$(0.1301, 0.2714, 0.1281, 0.2090, 0.1509, 0.1106)^T$	$x_2 \succ x_4 \succ x_5 \succ x_1 \succ x_3 \succ x_6$	1.0239	0.1484	$2.2204 \times 10^{-16}, 9.6242 \times 10^{-5}, 2.2204 \times 10^{-16}, 3.3698 \times 10^{-5}, 2.8917 \times 10^{-5}, 3.3627 \times 10^{-5}$

**Table 6.** The values of  $L$ ,  $W$ ,  $F(W)$ , FCR and rankings for different  $\varepsilon$  of  $C$  in Example 2.

$\varepsilon$	$L$	$W$	Ranking	$F(W)$	FCR	$ \eta_i(W(L)) $
$10^{-1}$	22	$(0.1014, 0.2551, 0.1288, 0.2126, 0.1914, 0.1108)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4193	0.0532	0.0143, 0.0943, 0.0127, 0.0406, 0, 0.0267
$10^{-2}$	61	$(0.0994, 0.2685, 0.1278, 0.2086, 0.1892, 0.1064)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4154	0.0525	$2.2204 \times 10^{-16}$ , 0.0092, 0.003, 0.003, 0.0022, 0.001
$10^{-3}$	97	$(0.0994, 0.2698, 0.1275, 0.2083, 0.1889, 0.1061)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4154	0.0525	$2.2345 \times 10^{-4}$ , $8.7826 \times 10^{-4}$ , 0, $2.2196 \times 10^{-4}$ , $1.0941 \times 10^{-4}$ , $3.2344 \times 10^{-4}$
$10^{-4}$	133	$(0.0994, 0.2699, 0.1275, 0.2083, 0.1889, 0.1061)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4154	0.0525	$2.1921 \times 10^{-5}$ , $9.2656 \times 10^{-5}$ , $1.1102 \times 10^{-16}$ , $3.8488 \times 10^{-5}$ , $2.2204 \times 10^{-16}$ , $3.2246 \times 10^{-5}$
$10^{-5}$	170	$(0.0994, 0.2699, 0.1275, 0.2082, 0.1889, 0.1061)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4154	0.0525	$2.9494 \times 10^{-6}$ , $9.6250 \times 10^{-6}$ , $1.3882 \times 10^{-6}$ , $1.5475 \times 10^{-6}$ , 0, $3.7399 \times 10^{-6}$
$10^{-6}$	209	$(0.0994, 0.2699, 0.1275, 0.2082, 0.1889, 0.1061)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.4154	0.0525	0, $9.2517 \times 10^{-7}$ , $2.4979 \times 10^{-7}$ , $1.9570 \times 10^{-7}$ , $3.6807 \times 10^{-7}$ , $1.1160 \times 10^{-7}$

**Table 7.** Performance comparisons for Example 2.

Method	$W^*$	Ranking	FCR	MD	MAD
CSM	$(0.0994, 0.2699, 0.1275, 0.2083, 0.1889, 0.1061)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.0525	0.6434	0.1837
EM	$(0.1038, 0.2780, 0.1262, 0.2017, 0.1949, 0.0953)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_1 \succ x_6$	0.054	0.9349	0.2213
LSM	$(0.1017, 0.3036, 0.1354, 0.1849, 0.1937, 0.0808)^T$	$x_2 \succ x_5 \succ x_4 \succ x_3 \succ x_1 \succ x_6$	0.0607	1.2774	0.2573
LLSM	$(0.0965, 0.2682, 0.1288, 0.2166, 0.1901, 0.0998)^T$	$x_2 \succ x_4 \succ x_5 \succ x_3 \succ x_6 \succ x_1$	0.0519	0.6994	0.1916

465 **Example 3.** Given a decision problem with six alternatives  $x_i$  ( $i=1,2,\dots,6$ ), the  
 466 DM provides his/her preferences over the six decision alternatives, as an incomplete  
 467 reciprocal preference relation (adapted from [38])

$$468 \quad C = \begin{bmatrix} 0.5 & 0.4 & - & 0.3 & 0.3 & 0.3 \\ 0.6 & 0.5 & 0.6 & 0.5 & - & 0.4 \\ - & 0.4 & 0.5 & 0.3 & 0.6 & - \\ 0.7 & 0.5 & 0.7 & 0.5 & 0.4 & 0.8 \\ 0.7 & - & 0.4 & 0.6 & 0.5 & 0.7 \\ 0.7 & 0.6 & - & 0.2 & 0.3 & 0.5 \end{bmatrix}$$

469 This incomplete reciprocal preference relation was investigated by Xu *et al.* [38], in  
 470 which the optimal priority vector is derived by LLSM as  $W^* = (0.0878, 0.1599,$   
 471  $0.1551, 0.2464, 0.2208, 0.1301)^T$ . This yields a ranking of the six alternatives  
 472  $x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$ . We now examine the problem using CSM as follows.

473 According to Theorem 1, we know that  $C$  can be completed. Without loss of  
 474 generality, we set the original weight vector as  $W(0) = (1/6, 1/6, 1/6, 1/6, 1/6, 1/6)^T$ .  
 475 When  $\varepsilon$  is set to  $10^{-3}$ , the values of  $W$ ,  $F(W)$ ,  $FCR$  and ranking of alternatives will  
 476 stabilize and remain unchanged. At  $L=55$ , one has  $F(W)=0.5860$ ,  $|\eta_1|=1.1863 \times 10^{-5} <$   
 477  $\varepsilon$ ,  $|\eta_2|=0 < \varepsilon$ ,  $|\eta_3|=1.2503 \times 10^{-5} < \varepsilon$ ,  $|\eta_4|=9.6445 \times 10^{-5} < \varepsilon$ ,  $|\eta_5|=2.9292 \times 10^{-5} < \varepsilon$ ,  
 478  $|\eta_6|=4.2788 \times 10^{-5} < \varepsilon$ ,  $FCR=0.0728$ ,  $W^* = (0.0884, 0.1615, 0.1581, 0.2365, 0.2185,$   
 479  $0.1370)^T$ , implying a ranking of these six alternatives as:  $x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$ .

480 For this single incomplete reciprocal preference relation, it can also be solved by  
 481 EM [40], NRAM[32], LSM[17], LLSM[38] and GPM [41]. The results are shown in  
 482 Table 8, from which we can see that CSM achieves the same ranking as EM, NRAM,  
 483 LSM and LLSM,  $x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$ , while GPM yields a slightly different  
 484 ranking,  $x_4 \sim x_5 \succ x_2 \succ x_3 \sim x_6 \sim x_1$ , which fails to discriminate  $x_4$  and  $x_5$ , as well  
 485 as  $x_1$ ,  $x_3$  and  $x_6$ . Furthermore, both NRAM and GPM lead to unacceptable

486 consistency ratio  $FCR > 0.1$ , and have larger MD and MAD values than other methods.  
 487 A further examination reveals that CSM results in the smallest MAD value among  
 488 these six methods and outperforms NRAM, GPM and LSM in all the three criteria.

489

490 **Example 4.** Consider a GDM problem with three DMs providing the following  
 491 incomplete reciprocal preference relations  $C_i$  ( $i = 1, 2, 3$ ) for a set of four alternatives

492  $X = \{x_1, x_2, x_3, x_4\}$ :

493 
$$C_1 = \begin{bmatrix} 0.5 & 0.3 & - & 0.5 \\ 0.7 & 0.5 & 0.6 & 0.6 \\ - & 0.4 & 0.5 & 0.7 \\ 0.5 & 0.4 & 0.3 & 0.5 \end{bmatrix}, C_2 = \begin{bmatrix} 0.5 & 0.2 & 0.6 & 0.7 \\ 0.8 & 0.5 & 0.8 & - \\ 0.4 & 0.2 & 0.5 & 0.8 \\ 0.3 & - & 0.4 & 0.5 \end{bmatrix}, C_3 = \begin{bmatrix} 0.5 & 0.2 & 0.5 & 0.6 \\ 0.8 & 0.5 & - & 0.7 \\ 0.5 & - & 0.5 & 0.8 \\ 0.4 & 0.3 & 0.2 & 0.5 \end{bmatrix}.$$

494 Let  $h_1 = h_2 = h_3 = 1/3$  and  $\varepsilon = 0.0001$ . After several iterations,  $|\eta_1| = 5.7495 \times$   
 495  $10^{-5} < \varepsilon$ ,  $|\eta_2| = 8.8394 \times 10^{-5} < \varepsilon$ ,  $|\eta_3| = 3.0899 \times 10^{-5} < \varepsilon$ ,  $|\eta_4| = 1.1102 \times 10^{-16} < \varepsilon$ ,  
 496 indicating that the derived priority vector has reached an acceptable error level.  
 497 Therefore, the optimal priority vector is found to be  $W^* = (0.1954, 0.4386,$   
 498  $0.2316, 0.1344)^T$ .

499 The comparative result is shown in Table 9. It is clear that CSM preforms the best  
 500 in both MD and MAD. CSM obtains the same ranking as LLSM and LSM,  
 501  $x_2 \succ x_3 \succ x_1 \succ x_4$ , while GPM yields a slightly different ranking  $x_2 \succ x_3 \sim x_1 \succ x_4$ ,  
 502 as it fails to discriminate  $x_1$  and  $x_3$  and underperforms the proposed CSM and the  
 503 other two methods in both MD and MAD.

**Table 8.** Performance comparisons for Example 3

Method	$W^*$	Ranking	FCR	MD	MAD
CSM (This article)	$(0.0884, 0.1615, 0.1581, 0.2365, 0.2185, 0.1370)^T$	$x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$	0.0728	0.7487	0.1802
EM [40]	$(0.0896, 0.1671, 0.1594, 0.2355, 0.2225, 0.1258)^T$	$x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$	0.0729	0.6047	0.1826
NRAM [32]	$(0.1204, 0.1681, 0.1648, 0.2000, 0.1931, 0.1537)^T$	$x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$	0.1014	1.3993	0.2345
GPM [41]	$(0.1091, 0.1636, 0.1091, 0.2545, 0.2545, 0.1091)^T$	$x_4 \sim x_5 \succ x_2 \succ x_3 \sim x_6 \sim x_1$	0.1033	1.7849	0.2999
LSM [17]	$(0.0978, 0.1765, 0.1591, 0.2263, 0.2220, 0.1183)^T$	$x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$	0.0778	0.6848	0.1987
LLSM [38]	$(0.0878, 0.1599, 0.1551, 0.2464, 0.2208, 0.1301)^T$	$x_4 \succ x_5 \succ x_2 \succ x_3 \succ x_6 \succ x_1$	0.0719	0.6037	0.1874

**Table 9**

Performance comparisons for Example 4

Methods	$W^*$	Ranking	MD	MAD
CSM(This article)	$(0.1954, 0.4386, 0.2316, 0.1344)^T$	$x_2 \succ x_3 \succ x_1 \succ x_4$	0.7520	0.1672
LSM[17]	$(0.1822, 0.4611, 0.2160, 0.1408)^T$	$x_2 \succ x_3 \succ x_1 \succ x_4$	0.9909	0.1946
GPM [41]	$(0.2000, 0.4667, 0.2000, 0.1333)^T$	$x_2 \succ x_3 \sim x_1 \succ x_4$	1.0411	0.1999
LLSM[38]	$(0.1864, 0.4587, 0.2274, 0.1275)^T$	$x_2 \succ x_3 \succ x_1 \succ x_4$	0.8154	0.1825

## 6. Concluding remarks

This paper proposes a chi-square method to handle decision problems with incomplete reciprocal preference relations and develops a convergent iterative algorithm to determine a priority vector. An adapted acceptable consistency ratio is employed to judge whether an incomplete reciprocal preference relation is acceptably consistent. If its consistency is not acceptable, an algorithm is put forward to repair it until its consistency reaches Saaty's suggested threshold. This extended CSM not only improves the consistency level but also aims to preserve the initial preference information as much as possible.

Four numerical examples are examined to illustrate how to apply the proposed CSM and its effectiveness. Comparative studies with existing methods reveal the following features of the proposed CSM:

(1) In contrast to LSM, GPM and LLSM where DM's weights are not considered, the proposed CSM allows the analyst to assign proper weights to different experts to reflect their varying influences in GDM problems.

(2) By setting  $h_1=1$  and  $h_k=0$  for  $k=2,\dots,m$ , CSM can be conveniently applied to derive a priority vector from a single incomplete reciprocal preference relation. This implies that the proposed CSM model can be employed to handle both group and individual decision problems.

(3) By setting  $\delta_{ij}=1$ , for all  $i, j \in N$ , CSM can be utilized to derive a priority vector from complete reciprocal preference relations. This indicates that it can be flexibly used to handle decision problems with both complete and incomplete reciprocal preference relations.

(4) Numerical experiments demonstrate that CSM often outperforms the other methods such as EM, GPM, LSM, LLSM, and NRAM in terms of FCR, MD, and MAD when handling incomplete reciprocal preference relations.

(5) As illustrated in Example 2, CSM tends to have better rank preservation capability and discrimination power.

Current research establishes CSM as a viable and effective tool to handle decision

problems with incomplete reciprocal preference relations. In reality, DMs may provide their preference judgment in different formats of preference relations. As a worthy future research topic, it would be interesting to explore how the CSM framework can be extended to tackle other types of decision inputs such as incomplete intuitionistic fuzzy preference relations [29], incomplete linguistic preference relations [8, 25] and related consensus problems [6, 30, 31].

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